

## THE BIG 5 FALSE BAY MUNICIPALITY

### IDP 2012/2013 – 2016/2017 3RD REVIEW 2015/2016





# **SECTION G**

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2015/2016(SDBIP)

### Service Delivery and Budget Implementation Plan

#### Introduction

The Service Delivery and Budget Implementation Plan (SDBIP) is prepared in terms of the Municipal Finance Management Act (MFMA), section 53. The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA. The budget gives effect to the strategic priorities of the municipality and is not a management or implementation plan. The SDBIP therefore serves as a "contract" between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end of-year targets and implementing the budget.

The SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality.

The SDBIP should therefore determine (and be consistent with) the performance agreements between the mayor and the municipal manager and the municipal manager and senior managers determined at the start of every financial year and approved by the mayor. It must also be consistent with outsourced service delivery agreements such as municipal entities, public-private partnerships, service contracts and the like.

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IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER		QUARTER		QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
					JUL	L-SEP	ОСТ	-DEC	JAN -	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
KPA 01: IN	STITUTION	L DEVELOPM	IENT & TRANS	SFORMATION	j											
IDT/01/16	To effectively attraction & retention of skilful labour force	Review of Attraction and Retention strategy	Submission to council for approval by 31 March 2016	31 March 2016					31 March 2016							
IDT/02/16		Coordination of Team Building Workshop	Date workshop conducted	31 July 2015	31 July 2015											
IDT/03/16	To ensure effective & efficient Governan ce and Administra tion	Policy Developmen t and Review	Number of policies developed by 31 March 2016	5					5							
IDT/04/16			Number of policies reviewed by 31 March 2016	30					30							
IDT/05/16		Developmen t and Review Municipal By-laws.	Number of By-laws developed by 30 June 2016	5							5					

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					JUL	SEP	OCT	-DEC	JAN	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
IDT/06/16			Number of By-laws reviewed by 30 June 2016								6					
IDT/07/16		Support Service to Council and MPAC	Number of MPAC meetings supported by 30 June 2016	4	1		1		1		1					
IDT/07/1/16			Number of Council meetings supported by 30 June 2016	12	3		3		3		3					
IDT/08/16		Review of delegations Register	Council approval by 30 August 2015	30 August 2015	30 August 2015											
IDT/09/16		Coordination of Councillors training;	Number of training sessions coordinated by 30 June 2016	4	1		1		1		1					
IDT/10/16	Empower ment of Youth & Adults on	Implementati on of Internship programmes	Number of jobs created through Internships	5							5					

	DF	RAFT SERV	ICE DELIVE	RY & BUD	GET IMPLE	MENTATIC	N PLAN 20	15/2016								
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						L-SEP		-DEC		- MAR		RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
	Life Long Learning	and In- service Training	programs by 30 June 2016													
IDT/11/16		, and the second	Number of jobs created through in - service training programs by 30 June 2016	6							6					
IDT/12/16		To coordinate training of unemployed youth iro Tourism, Agriculture, Computer literacy	Number of youth trained by 30 May 2016	55							55					
IDT/13/16		Coordination support for Adult Education Programmes	Number of adults assisted on adult education programme by 30 June 2016	15							15					
IDT/14/16	Improved institution al and	Promotion and implementati	No. of staff from employment	2							2					

	DF	RAFT SERV	ICE DELIVE	RY & BUDO	GET IMPLE	MENTAT <u>I</u> O	N PLAN 20	15/2016								
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						-SEP		-DEC		- MAR		RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
IDT/15/16	organisati onal capacity	on of Employment Equity Plan (EEP	equity target groups employed in the three highest levels of management in compliance with approved equity plan by 30 June 2016  No. of women appointed in S54/56 posts	1			1									
			by 31 Dec 2015													
IDT/16/16		Developmen t & Implementati on of Workplace Skills Plan(WSP)	Submission to council for approval by 30 April 2016	30 April 2016							30 April 2016					
IDT/17/16			% of staff trained in line with	80%							80%					

	DF	RAFT SERV	ICE DELIVE	RY & BUD	GET IMPLE	MENTATIO	N PLAN 20	15/2016								
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IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER	2	QUARTER	3	QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
					JU	L-SEP	OC1	-DEC		- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
			WSP by 30 June 2016													
IDT/18/16			% of budget spent on implementati on of WSP by 30 June 2016	100%	25%		50%		75%		100%					
IDT/19/16			% of positions filled as per staff entire establishme nt by 30 June 2016	80%			70%				80%					
IDT/20/16		Filling of the critical positions	% of sec 54/56 vacant positions filled by 31 Dec 2015	80%			80%									
IDT/21/16		Developmen t of Employment Equity Plan	Submission to council for approval by 30 Sep 2015	30 Sep 2015	30 Sep 2015											
IDT/22/16	To promote an Improved Employee wellness	To collaborate with professional persons and/or	No. of Partnership agreement signed with employee wellness	1			1									

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IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER	2	QUARTER	3	QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
					JUL	-SEP	OCT	T-DEC	JAN	- MAR	AP	RI-JUN				
1					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
		institutions that provide services such as counselling services	institution or department by 31 Dec 2015													
IDT/23/16		Implementati on of employee wellness program	No. of programs implemented by 31 March 2016	3	1		1		1							
IDT/24/16	To ensure an improved Institution al & Organisati onal Developm ent	Annual Review of organisation al structure	Submission to council for approval by 31 March 2016	31 March 2016					31 March 2016							
IDT/25/16	To ensure effective & Efficient Performan ce Managem ent	Review of PMS Framework	Council approval by 31 July 2015	31 July 2015	31 July 2015	N/A									N/A	
IDT/26/16		Developmen t of Organisation al Scorecard	Council approval by 30 June 2016	30 June 2016							30 June 2016					

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					JUI	SEP	OCT	-DEC	JAN	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
IDT/27/16		Developmen t of SDBIP	Date of approval by the mayor	28 June 2016							28 June 2016					
IDT/28/16		Signing of Performance Agreements	% of Performance agreements signed by 29 July 2015	100%	100%											
IDT/29/16		To conduct quarterly Performance Reviews	No. of Quarterly Performance Reports submitted to Council by 30 June 2016	4	1		1		1		1					
IDT/30/16		Implementati on of Electronic Performance Management	Date of Implementati on	31 July 2015	31 July 2015											
KPA 02: BA	SIC SERVICE	DELIVERY & IN	IFRASTRUCTUF	RE DEVELOPN	MENT											
BSD/01/15		To facilitate access to basic services iro of water & sanitation by the uMkhanyaku	Submission of needs analysis report to uMkhanyaku de District by 31 March 2016	31 Mar 2016	N/A			N/A	31 Mar 2016						N/A	

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					JUI	SEP	ОСТ	-DEC	JAN	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
		de District Municipality														
BSD/02/15		Facilitation of access to Electricity	Number of Households with electricity connections by 30 June 2016	300			150				150		Planni ng Dev. & Tech Serv.			
BSD/03/15			Average number of existing households with access to Free Basic Electricity in terms of indigent register	327	327		327		327		327		Planni ng Dev. & Tech Serv.			
BSD/04/16			Average number of new households with access to free basic electricity in terms of the indigent register by 30 June	200	200		200		200		200					

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						L-SEP		-DEC		- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
			2016													
BSD/05/16		Improved access to refuse Removal	Number of existing households with access to refuse removal by 30 June 2016	862	862		862		862		862					
BSD/06/16	Improved Maintenan ce of municipal infrastruct ure	Developmen t of Infrastructur e Maintenance Plan	Submission to Council for approval by 30 June 2016	30 June 2016							30 June 2016					
BSD/07/16		Upgrade and maintenance of ward 03 street lights	Number of street lights upgraded and maintained by 30 June 2016	130					65		65					
BSD/08/16		Maintenance and upgrade of Kwa – Giba Community Hall	Project close – out report submission by 31 March 2016	31 March 2016					31 March 2016							
BSD/09/16		Maintenance of access	Number (in Kilometres)	3km			1.5 km				1.5 km					

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						-SEP		Γ-DEC		- MAR		RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
DCDMON		roads	of municipal roads maintained in terms of the Municipality's approved maintenance plan by 31 Dec 2015													
BSD/10/16			m <sup>2</sup> of repairs to potholes in ward 03 tarred roads by 31 Dec 2015	150 m <sup>2</sup>			150 m <sup>2</sup>									
BSD/11/16		Construction of Hluhluwe Traffic Testing Station	Date of completion	30 June 2016							30 June 2016					
BSD/12/16		Construction of Kwa- Mduku Taxi Rank & Ablution facility	Date of completion	30 June 2016							30 June 2016					
BSD/13/16		Construction of Phumlani Township	Date of completion	30 June 2016							30 June 2016					

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					JUL	-SEP	ОСТ	-DEC	JAN	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
		Access														
KDV 03 C		Roads	NOMIC DEV	EI ODMENIT	•											
SED/01/16	Enhance	Annual	Council	31 Mar	1		1	<u> </u>	31 Mar							4—
	LED & Tourism Developm ent within the municipal area neighbouri ng municipalit ies	review of LED Strategy & Tourism master plan	approval by 31 Mar 2016	2016					2016							
SED/02/16		Annual review of Investment & Attraction Strategy	Council approval by 31 March 2016	31 Mar 2016					31 Mar 2016							
SED/03/16		Promote Government led programmes iro of EPWP and CWP	Number of EPWP jobs created by 30 June 2016	100	50						50					
SED/04/16			Number of jobs created through CWP by 31	30			30									

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						L-SEP		T-DEC		- MAR		RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
			Dec 2015													
SED/05/16			Tourism ambassador programme in place by 31 Dec 2015	31 Dec 2015			31 Dec 2015									
SED/06/16		Training of local emerging and existing tourism businesses	Number of trainings coordinated by 30 June 2016	4	1		1		1		1					
SED/07/16	To promote and enhance agricultura I and forestry potential with the municipal area	To revive the functionality of Agricultural Forum	Number of Agricultural Interventions on pineapple agro – processing, sweat potatoes production and processing coordinated for support by 30 June 2016	2					1		1					
SED/08/16			No. of Agricultural	4					2		2					

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					JUI	SEP	OCT	-DEC	JAN	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
			Interventions initiated and supported by the forum by 30 June 2016													
SED/09/16		Annual review of Agricultural Developmen t Plan	Submission to council for approval by 31March 2016	31March 2016					31March 2016							
SED/10/16		Policy development and review	Number of LED policies developed by 31 March 2016	2					2							
SED/11/16		Developmen t of LED By- laws	Number of By – laws developed by 31 Dec 2015	3			3									
SED/12/16		Coordination of support to existing commercial farmers	Number of existing commercial farmers support coordinated by 30 June 2016	3			1		2							
SED/13/16		Coordination of support to	Number emerging	6			3		3							

			ICE DELIVE			MENTATIO	N PLAN 20	15/2016								
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					JUL	SEP	OCT	-DEC	JAN	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
		emerging commercial farmers	commercial farmers support coordinated by 30 June 2016													
SED/14/16	To alleviate poverty and improve social welfare	Facilitation of sectorial food security programmes	Number of sectorial food security programmes facilitated by 30 June 2016	6			3				3					
SED/15/16		Coordination of SMME support interventions	Number of SMME support interventions coordinated	4			2		2							
SED/16/16		Promotion of youth development programmes	Number of youth development programmes supported by 30 June 2016	3			1		1		1					
SED/17/16		To upgrade and formalise informal trading zone	Number of trading zones upgraded and	1					1							

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	MA	NAGER						TARGET	OD THE VE	ND.						
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IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER		QUARTER		QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
						L-SEP		Γ-DEC		- MAR		RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
			formalised in each ward by 31 March 2016													
SED/18/16		Annual review of HIV/AIDS Strategy	Submission to Council by 31 March 2016	31 March 2016					31 March 2016							
SED/19/16		Annual Review of Community Safety Plan	Council approval by 31 Dec 2015	31 Dec 2015			31 Dec 2015									
SED/20/16		To strengthen the establishme nt DLTC	Numbers of Learners Exams conducted by 30 June 2016	500			160		170		170					
SED/21/16  KPA 04: G	OOD GOVER	RNANCE & PU	Number of Drivers Licence exams conducted by 30 June 2016 BLIC PARTICI	30 June 2016							30 June 2016					
GG/01/15	To promote communit	Review of ward committee	Council approval by 30 Sep 2015	30 Sep 2015	30 Sep 2015	N/A							Comm unity Servic			

	DF	RAFT SERV	ICE DELIVE	RY & BUD	GET IMPLE	MENTATIO	N PLAN 20	015/2016								
		EPARTMENT: (	OFFICE OF TH	IE MUNICIPA	L											
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IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER		QUARTER		QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
						L-SEP		T-DEC		- MAR		RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
	y participati on	Policy											es			
GG/02/15		Developmen t of ward operational Plans	Submission made by 30 Sep 2015	30 Sep 2015	30 Sep 2015								Comm unity Servic es			
GG/03/15		Implementati on of ward operational plans	Submission of quarterly reports on the operational plans to MANCO by 30 June 2015	4	1		1		1		1		Comm unity Servic es			
GG.04/15	To revive the functionali ty of IGR	Adherence to the IGR Municipal events calendar	% attendance of IGR meetings upon invites received	70%	70%		70%		70%		70%					
GG/05/16	To strengthen the functionali ty of Audit Structures	Audit committee meetings convened	Number of meetings coordinated and attended by 30 June 2016	4	1		1		1		1		Office of the MM			
GG/06/16		Implementati on of Audit	% of resolutions	100%	100%	N/A	100%	N/A	100%	N/A	100%	N/A	Office of the		N/A	

	DF	RAFT SERVI	ICE DELIVE	RY & BUDO	GET IMPLE	MENTATIO	N PLAN 20	)15/2016								
		PARTMENT: (	OFFICE OF TH	E MUNICIPA	L											
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IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER	2	QUARTER	3	QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
					JUI	L-SEP	OCT	T-DEC	JAN	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
		Committee Resolutions	implemented with a stipulated period										MM			
GG/07/16		Developmen t of t Audit committee chatter	Council approval by 31 August 2015	31 Aug 2015	31 Aug 2015	N/A							Office of the MM		N/A	
GG/08/16		Developmen t of Internal Audit Plan	Council approval by 31 Aug 2016	31 Aug 2016	31 Aug 2016								Office of the MM			
GG/09/16		To conduct Internal auditing on quarterly basis	Number of Internal Audit Reports submitted to the AC	4	1		1		1		1		Office of the MM			
GG/10/16	To promote effective & Efficient Records Managem ent	Annual review of Records Management Policy and Procedure Manual	Council approval by 31 Mach 2016	31 March 2016		N/A			31 March 2016						N/A	
GG/11/16		Disposal of non- functional Records	Date disposal implemented	30 June 2016	N/A			N/A			30 June 2016		Corpor ate Servic es		N/A	
GG/12/16		Annual Records Management	Submission of Inspection report to	31 March 2016	N/A							N/A	Corpor ate Servic		N/A	

	DF	RAFT SERV	ICE DELIVE	RY & BUDG	SET IMPLE	MENTATIC	N PLAN 20	15/2016								
			OFFICE OF TH	E MUNICIPAL	-											
	IVI <i>P</i>	ANAGER						TARGET F	 OR THE YE <i>R</i>	I AR						
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER	2	QUARTER	3	QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
						L-SEP	ОСТ	-DEC	JAN	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
		Inspections	MANCO by 31 March 2016										es			
GG/13/16	To ensure accountab le and transpare nt governanc e	To obtain Favourable audit opinion	Clean audit obtained by 31 Dec 2015	Clean Audit by 31 Dec 2015			Clean Audit by 31 Dec 2015						Office of the MM & Financi al Servic es Depart ment			
GG/14/16		To conduct risk assessment	Risk Assessment workshop convened by 30 Sep 2015	30 Sep 2015	30 Sep 2015	R 15000							Office of the MM		R 15000	
GG/15/16		Developmen t of Annual Report	Submission to council for approval by 31 Jan 2016	31 Jan 2016					31 Jan 2016	R 180.000			Office of the MM		R 180.000	
GG/16/16		Developmen t of Oversight Report	Council approval by 31 March 2016	31 March 2016					31 March 2016				Office of the MM			
KPA 05 F	NANCIAL \	/IABILITY & I	MANAGEME	NT												
FVM/01/16	To ensure Prudent financial	Implementin g sound management	Number of Reports submitted	4	1		1		1		1		Financi al Servic			N/A

	DF	RAFT SERV	ICE DELIVE	RY & BUD	GET IMPLE	MENTATIO	N PLAN 20	)15/2016								
			OFFICE OF TH	IE MUNICIPA	L											
	NI <i>P</i>	ANAGER						TARGET F	 OR THE YE <i>A</i>	\R						
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER	2	QUARTER	3	QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
					JUI	L-SEP	OCT	T-DEC	JAN	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
	managem ent	of budgets to avoid irregular, unauthorized , fruitless and wasteful											es Dept.			
FVM/02/16		Compliance with GRAP standards and other applicable standards in preparation of financial statements.	% compliance	80%	80%	N/A	80%	N/A	80%	N/A	80%	N/A	Financi al Servic es Dept.		N/A	
FVM/03/16		Developmen t and of Service delivery and budget implementati on plan (SDBIP) in line with Budget by 28 May 2015	Date of submission to the mayor for signature by 28 June 2016	28 June 2016							28 June 2016		Financi al Servic es Dept.			
FVM/04/16	Alignment of Budget & SDBIP to ensure	Signing of code of conduct by all officials	% of staff that have signed code of conduct	100%	100%	N/A							Financi al Servic es		N/A	

	DF	RAFT SERV	ICE DELIVE	RY & BUDG	SET IMPLE	MENTATIO	N PLAN 20	15/2016								
		PARTMENT: ( ANAGER	OFFICE OF TH	IE MUNICIPAL	-											
	IVIF	MAGER						TARGET F	OR THE YEA	۱. ۱R						
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER		QUARTER		QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
						L-SEP		-DEC		- MAR		RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
	audit of performan ce informatio n	involved in the procurement process for SCM	by 31 July 2016										Dept.			
FVM/05/16	To ensure a Corruption free environme nt	Review of financial policies and procedures	No. of policies and procedures reviewed by 30 June 2016	6	N/A						6	N/A	Financi al Servic es Dept.			
FVM/06/16	Improved internal controls	Compliance with the reporting requirements of MFMA sec 71	Number of reports submitted to Provincial Treasury	12	3	N/A	3	N/A	3	N/A	3	N/A	Financi al Servic es Dept.			
FVM/07/16	Complianc e with MFMA legislative requireme nts	Compliance with the reporting requirements of MFMA sec 72	Submission of Sec 72 report to AC, Council & Provincial Treasury by 25 Jan	25 Jan 2016					25 Jan 2016	N/A			Financi al Servic es Dept.		N/A	
FVM/08/16		Preparation of Budget	Date Budget Process	31 Aug 2015	31 Aug 2015	N/A							Financi al		N/A	

			ICE DELIVE			MENTATIO	N PLAN 20	15/2016								
		PARTMENT: ( ANAGER	OFFICE OF TH	E MUNICIPA	L											
	10.2	IIIII						TARGET F	OR THE YEA	ıR						
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER		QUARTER		QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
						-SEP		-DEC		- MAR		RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
		Process Plan	Plan completed and submitted to council for approval and to Provincial Treasury										Servic es Dept.			
FVM/09/16		Review of indigent register	Date indigent register completed and submitted to council for approval by 30 June 2016	30 June 2016							30 June 2016		Financi al Servic es Dept.			
FVM/10/16		Review of General Valuation roll(GV)	Submission of GV to council for approval by 30 June 2016	30 June 2016							30 June 2016		Financi al Servic es Dept.			
FVM/11/16		Compilation of annual budget	Submission to council for approval by 30 May 2016	30 May 2016	N/A						30 May 2016	N/A	Financi al Servic es Dept.		N/A	

			ICE DELIVE			MENTATIO	N PLAN 20	15/2016								
		PARTMENT: ( ANAGER	OFFICE OF TH	E MUNICIPAI	L											
	IVI <i>F</i>	ANAGER						TARGET F	I OR THE YEA	l .R						
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER		QUARTER		QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
					JUI	SEP	ОСТ	-DEC	JAN	- MAR	AP	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
FVM/12/16	To ensure complianc e with requireme nts of the Supply Chain Managem ent regulation	Developmen t of annual procurement plan	Submission to MANCO for approval by 31 Aug 2015	31 Aug 2015	31 Aug 2015	N/A						N/A	Financi al Servic es Dept.			
FVW/13/16		Quarterly reports on implementati on of SCM policy	Number of reports submitted to Provincial Treasury(PT ) by 30 June 2016	4	1	N/A	1	N/A	1	N/A	1	N/A	Financi al Servic es Dept.			
FVM/14/16		Monthly reporting to PT on contract awards above R 100 000.00	Number of reports submitted to Provincial Treasury(PT ) by 30 June 2016	12	3	N/A	3	N/A	3	N/A	3	N/A	Financi al Servic es			

		RAFT SERV PARTMENT: (				EMENTATIC	DN PLAN 20	DT5/2016								
		.PARTMENT: ( NAGER	JEFICE OF TH	E MUNICIPA	L											
								TARGET F	OR THE YEA	AR						
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER		QUARTER		QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
					JU	L-SEP	OC	Γ-DEC	JAN	- MAR	AF	RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
		deviation											Dept.			
FVM/15/16	To ensure maintena nce of an effective Payroll manage ment system	Payment of salaries and benefits accurately and on time	No. of signed remuneratio n list by the 25 <sup>th</sup> of every month	Monthly	Monthly	N/A	Monthly	N/A	Monthly	N/A	Monthly	N/A	Financi al Servic es Dept.			
FVM/16/16		Timely payment of Creditors	No. of monthly signed account age analysis	12	3		3		3		3		Financi al Servic es Dept.			
FVM/17/16		Optimize the expenditure of capital budget	Percentage Capital expenditure budget implementa tion (actual capital expenditure /budget capital expenditure x 100)\	90%	90%	N/A	90%	N/A	90%	N/A	90%	N/A	Financi al Servic es Dept.			

		RAFT SERV				MENTATIO	N PLAN 20	15/2016								
		PARTMENT: ( ANAGER	OFFICE OF TH	E MUNICIPA	L											
	IVIF	ANAGER						TARGET F	OR THE YEA	l.R						
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER		QUARTER		QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
						L-SEP		-DEC		- MAR		RI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
FVM/18/16		Optimize expenditure of operational budget	Percentage operating expenditure budget implementati on (actual operating expenditure/ budget operating expenditure x 100)	90%	90%	N/A	90%	N/A	90%	N/A	90%	N/A	Financi al Servic es Dept.			
FVM/19/16		Optimize revenue of operational budget	Percentage operating revenue budget implementati on (actual operating expenditure/ budget operating revenue x 100	90%	90%	N/A	90%	N/A	90%	N/A	90%	N/A	Financi al Servic es Dept.			
FVM/20/16		Optimize actual service charges and property rates revenue	Percentage service charges and property rates revenue budget	90%	90%	N/A	90%	N/A	90%	N/A	90%	N/A	Financi al Servic es Dept.			

		RAFT SERVI				MENTATIO	N PLAN 20	15/2016								_
		PARTMENT: ( ANAGER	OFFICE OF TH	E MUNICIPAI	-											
								TARGET F	OR THE YEA	R						
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER 2		QUARTER 3		QUARTER 4		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
					JUL	-SEP	ОСТ	-DEC	JAN	- MAR	MAR APRI-JUN					
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
			implementati on (actual service charges and property rates revenue/bud get service charges and property rates revenue x 100													
KPA 06 CRO	OSS DUTTING	INTERVENTION	NS (SPATIAL PL	ANNING & EN	VIRONMENTA	L MANAGEME	NT)									
CCI/01/16	Facilitate increase d populatio n densities in selected nodes	To conduct a comprehensi ve Municipal Land Audit on ward 01, 02 and 04	Tabling of a land Audit Report to Council by 31 March 2016	31 March 2016					31 March 2016				Planni ng Dev. & Tech Serv.			
CCI/02/16		To facilitate Quality Housing Developmen t in Makhasa Node	Tabling of Housing Developmen t progress reports on Housing	Four quarterly progress reports	One quarterly report		One quarterly report		One quarterly report		One quarterly report					

			ICE DELIVE			MENTATIO	N PLAN 20	15/2016								
		EPARTMENT: ( ANAGER	OFFICE OF TH	E MUNICIPAI												
	1017	IIIIII				l <mark>.</mark>	TARGET FOR THE YEAR									
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER 2		QUARTER 3		QUARTER		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
					JUL	-SEP	ОСТ	Γ-DEC	JAN - MAR		APRI-JUN					
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
			Forums Meetings quarterly													
CCI/03/16		To facilitate Quality Housing Developmen t in Mnqobokazi Node	Tabling of Housing Developmen t progress reports on Housing Forums Meetings quarterly	Four quarterly progress reports	One quarterly report		One quarterly report		One quarterly report		One quarterly report		Planni ng Dev. & Tech Serv.			01
CCI/04/16		To facilitate Quality Housing Developmen t in Nibela Node	Tabling of Housing Developmen t progress reports on Housing Forums Meetings quarterly	Four quarterly progress reports	One quarterly report		One quarterly report		One quarterly report		One quarterly report	To facilitate Quality Housing Development in Mnqobokazi Node				
CCI/05/16		Annual Review of Housing Sector Plan	Council Approval by 31 March 2016	31 March 2016					31 March 2016				Planni ng Dev. & Tech Serv.			03
CCI/06/16		Annual Review of Spatial Developmen t Framework	Council Approval by 30 May 2016	30 May 2016							30 May 2016					

	DF	RAFT SERV	ICE DELIVE	RY & BUDO	GET IMPLE	MENTATIO	N PLAN 20	15/2016								
			OFFICE OF TH	E MUNICIPAI	L											
	IVI <i>F</i>	NAGER						TARGET F	I OR THE YEA	l \R						
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER		QUARTER 2		QUARTER 3		QUARTER 4		RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
						SEP	OCT-DEC		JAN - MAR		APRI-JUN					
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
		(SDF)														
CCI/07/16		Developmen t of Urban Renewal Strategy	Council approval by31 March 2016	31 March 2016							31 March 2016					
CCI/08/16		Capacity building of environment al management unit	Filling of Environment al Management Personnel by 30 Sep 2015	30 Sep 2015	30 Sep 2015								Planni ng Dev. & Tech Serv.			
CCI/09/16		Developmen t of Environment al Management Plan(EMP)	Council approval by 30 May 2016	30 May 2016								30 May 2016	Planni ng Dev. & Tech Serv.			
CCI/10/16		Developmen t of Integrated Waste Management Plan(IWMP)	Council approval by 31 Dec 2015	31 Dec 2015							31 Dec 2015		Planni ng Dev. & Tech Serv.			
CCI/11/16	To ensure a credible Integrated	Developmen t of IDP Process	Submission to council for approval by	30 Sep 2015	30 Sep 2015								Office of the MM			

	DF	RAFT SERVI	CE DELIVE	RY & BUDG	GET IMPLE	MENTATIO	N PLAN 20	15/2016	_	_	_			_		
		PARTMENT: C NAGER	OFFICE OF TH	E MUNICIPAL	-											
								TARGET FO	OR THE YEA	R						
IDP INDIC. NO	OBJEC TIVE	STRATEG Y	KEY PERFORM ANCE INDICATO R	ANNUAL TARGET	QUARTER	QUARTER 1		QUARTER 2		QUARTER 3		4	RES. DEPT.	FUNDING SOURCE	TOTAL BUDGET FOR THE YEAR	WARDS
					JUL	JUL-SEP		OCT-DEC		JAN - MAR		APRI-JUN				
					TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET	TARGET	BUDGET				
	Developm ent Planning	Plan	30 Sep 2015													
CCI/12/16		Annual review of IDP 2012/2013 – 2016/2017	Submission to council for approval by 30 June 2016	30 June 2016							30 June 2016		Office of the MM			
CCI/13/16		Developmen t of a simplified version of IDP	Submission to Council for approval by 31 August 2015	31 August 2015	31 August 2015											
CCI/14/16		To finalise the development of a Disaster Management	Date of completion and submission to Council for approval	31 Dec 2015			31 Dec 2015						Office of the MM			